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POINTS OF DISCUSSION ON SANACC 304/14
IN NSC STAFF MEETING, MONDAY, APRIL 19, 1948

1. There was general agreement on the fact that a working nucleus for "planning" psychological warfare should be set up now, but there was division of opinion as to whether this working nucleus should have the function of "coordination" at this time and as to where the organization should be established.
2. After an extended discussion of what the JCS might have meant by coordination, e.g. whether the coordination of the planning for psychological warfare, or the coordination of current CIE psychological operations and State Department informational measures, the Staff agreed that rather than assume the meaning the JCS intended, the Service Members would check through their representatives on the Joint Staff to get a correct interpretation.
3. It was felt that some kind of close relationship should be worked out between this working nucleus and the current activities so that proper benefit from lessons learned could be reflected in the planning to be done for psychological warfare in time of war, or threat of war.
4. The discussion of where the organization or working nucleus should be established developed along the following lines:
 - a. Continue planning by the SANACC Subcommittee on Special Studies and Evaluation, with the addition of representation from the JCS and CIA.
 - b. A Board, with a Chairman to be designated by the NSC, and its membership composed of representatives from

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State, Army, Air, Navy, JCS, and CIA. The Board should form the nucleus of a psychological warfare organization, plan extension of this nucleus to the size necessary in time of war, plan psychological warfare operations, and expose and recommend to appropriate governmental agencies measures for neutralizing foreign psychological warfare operations within the US.

- c. A new section in CIA, headed by a civilian director who would be considered a deputy director to Admiral Hillenkoetter but who would have direct access to the NSC for decision in case of disagreement. This section would, therefore, be closely associated with current psychological warfare activities. The agencies would detail representatives from their planning divisions for service in this section. As a separate section in CIA it could easily be transferred to the Joint Chiefs of Staff in time of war.
- d. A consultant on the NSC Staff, appointed by the Council, to "plan for and coordinate preparations for the expeditious initiation of psychological operations in time of war, or threat of war as determined by the President. Representatives could be assigned to the Consultant by the agencies concerned, and he could be authorized to hire a small group of

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personnel. The advantage of this plan is the better chance for results when a single person, rather than a Committee type of organization, is charged with the responsibility. His activities and recommendations would be subject to NSC approval.

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